



NATIONAL FLAG/ COMPANY'S FLAG

## Vale, Renato

President  
CCR Holding



Renato Vale has been president of CCR since it was founded, in 1999. Prior to that, he was president of the CCR AutoBAN concessionaire, which is responsible for administrating the Anhanguera-Bandeirantes System, and director of engineering of CCR NovaDutra, administrator of Presidente Dutra highway, which is the main connecting link between the cities of Rio de Janeiro and São Paulo

Before beginning his work in the infrastructure concession business, in 1995, he held the positions of leadership in large national construction companies. He has a Civil Engineering degree from the Federal University of Minas Gerais, and actively participated in the creation of CCR and the qualified growth strategies that have consolidated it as the largest infrastructure concession company in Latin America. Under Vale's leadership, the CCR Group, since 2002, has negotiated at least one big deal per year. In just the last two years, the CCR Group acquired 40% of the capital of the Renovias concessionaire, won bidding contest for the western section of the Mário Covas Ring Road, and entered the environmental vehicular inspection segment, by acquiring 45% of the capital of Controlar.

He was also one of the main supporters of CCR being listed on the Novo Mercado (New Market) in 2002. Up to that point, there were no candidate companies for debuting in the most demanding segment of the São Paulo Stock Exchange, with the strict evaluation criteria imposed on that group. However, CCR's investments in adopting best practices of corporate governance and in partnerships with companies specialized in the subject, such as the Fundação Dom Cabral, showed that CCR was already prepared.

### CCR HOLDING

The CCR Group is responsible for the administration of 1,571 kilometers of roads in Brazil, in the states of São Paulo, Paraná and Rio de Janeiro, under the management of concessionaires Ponte, NovaDutra, ViaLagos, RodoNorte, AutoBan, ViaOeste and most recent of them, RodoAnel. In 2008 the CCR acquired 40% of the capital of the concessionaire Renovias. The roads currently managed by the company totalize 345.6 kilometers, linking the city of Campinas (in São Paulo) to the south of Minas Gerais. The share capital of Renovias is held by Encalso, which owns 60% of shares of the concessionaire. In addition to granting the road sector, the company search to diversify its portfolio. In November 2006, CCR signed with the government of the State of São Paulo, the first PPP (Public-Private Partnership) contract in the country: a subway line in São Paulo, which will be operated and maintained by ViaQuatro, company with four international partners and leadership by the company. Pioneer in the New Market: In February 2002, the CRC entered the Bovespa's Novo Mercado, starting the most demanding segment of the stock market. Today, CCR ranks among the most awarded and recognized companies in the Nation's capital market, because it has constantly followed the best practices of corporate governance. The company is listed with the IBrX-50, IBrX-100, MSCI Latin America, and Ibovespa indexes, the last being Brazil's most important stock market.