



Eduardo Borges de Andrade

Member of the Board of Trustees

Eduardo Borges de Andrade is a Brazilian national, married, born in Belo Horizonte – Minas Gerais.

Mr. Andrade graduated in Civil Engineering in 1961 from UFMG, and did his post-graduation work in Business Management from FGV-SP.

He began his career at Andrade Gutierrez in 1961 as a Field Engineer and since then has been in the company's main positions. In 1969 he became Director of Works; in 1973 he became operations Director and in 1978 was appointed Superintendent Director, a position corresponding to the chief executive officer at Construtora Andrade Gutierrez, which he executed until 2001.

Mr. Andrade actively participated in the implementation and development of the administrative structure and growth of the company in the construction engineering industry in Brazil and in 15 other countries while performing all his functions.

In the 90s, Mr. Andrade led and coordinated the project called AG-2000, with the purpose of preparing the company for the new changes occurring in the world, in the country and in the construction engineering industry for the purpose of defining a new Business Vision, a new Strategy and to reshape the company's Organizational Structure. It ensued that the company entered substantial investment in the infrastructure industry.

Because of this project's success, the company became a Business Group following the creation of a holding entity and four companies, each one of them operating in a different industry: Infrastructure, Telephone services and Construction Engineering, in Brazil and abroad.

As of 2001 Mr. Andrade led the company into the infrastructure investments industry (highway, subway, airport, sanitation and electric energy concessions).

Today he is Chairman of the Board and CEO of Administradora São Miguel S.A., a company that holds 1/3 of Grupo Andrade Gutierrez stock.

Eduardo Borges de Andrade is also a member of the Boards of Andrade Gutierrez S/A, the group's Holding company, of Andrade Gutierrez Concessões, CCR - Cia de Concessões Rodoviárias, CEMIG, Hospital Mater Dei and has sat on FDC's Board of Trustees since 2006.