

NATIONAL
FLAGCOMPANY'S
FLAG

Sergio Foguel

CHAIR**FCA CONSULTING**

Board Member and Consultant in Corporate Culture, Governance, Strategy, Human and Organizational Development.

FCA CONSULTING – Chair and founder – since 2009 has consulted for business and social institutions' founders and leaders on governance strategy.

ODEBRECHT'S TRANSFORMATION JOURNEY - 2016 to May 2019

- As a Member of the Board of Directors of the holding company Odebrecht S.A. since early 2016 has driven the Group's governance transformation effort with focus on operating with ethics, integrity and transparency.
- Chair of the Global Advisory Council of Odebrecht S.A., a team of renowned professionals created in 2016 to support the board on governance, strategic direction and sustainability.

Member of the Herity International Council (Rome) - since 2010, the International Advisory Council of the Dom Cabral Foundation (Brazil) - since 2009, and the International Academy of Quality (USA) - since 1999.